

Dear Friends,

On behalf of the City of Phoenix, I am honored to extend to you, our friends from Taiwan, a heart-felt welcome as you embark upon a new and exciting adventure in our community. Please know how truly appreciative I am that TSMC and its important suppliers have chosen Phoenix as a place to call "home."

At its heart, Phoenix is all about ensuring that its residents, the business community, and visitors are welcomed, treated courteously and respectfully. As the Mayor and a longtime resident of Phoenix, I am committed to doing everything I can to foster a favorable economic climate and ensure prompt and courteous service so that your company can grow, flourish and become an integral part of our city. We stand ready to assist you with any issues or problems that may arise.

Phoenix has a long commitment of welcoming people from other countries and cultures to our community. We value the richness they bring to our economy and the contributions they make to enhance our city's vibrant culture. The State of Arizona and the City of Phoenix has a long history of friendship with Taiwan. The City of Phoenix has been a Sister City of Taipei since 1979. Since then, hundreds of Taiwanese and Phoenicians have traveled back and forth and experienced a deep cross-cultural understanding and friendship. We have many residents of Phoenix who are originally from Taiwan, and who are involved with our Sister Cities program. We welcome you to join us as we continue to develop mutually-beneficial exchange programs with the people of Taipei.

In closing, I encourage you to get to know our city. I believe that you will quickly see that Phoenix is a world-class city with award-winning restaurants, fabulous resorts and spas, museums, the finest golf courses, sports entertainment, performing arts, and plenty of quality shopping. We are blessed with a beautiful climate with plenty of outdoor activities and a quality of life that is unparalleled.

Once again, I welcome you to our city and extend to you my warmest wishes for success.

Yours sincerely,

Kate Gallego Mayor